



# Grow NJ

Center and School -Based Standards

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Safe, Healthy Learning Environments high quality learning experience can only be facilitated in a safe and healthy environment. An enriching environment must use appropriate classroom furnishings, maintain sanitary conditions, promote a healthy lifestyle, and have a teaching/caregiving team that works from a meaningful plan based on the developmental abilities and capacities of the children.

In this section, the standards focus on quality components in a safe, healthy learning environment. Alignment with this section means:

- Program has a current NJ Child Care License.
- Program's indoor and outdoor environment is healthy, safe, and clean.
- Program utilizes a health expert to ensure that appropriate health and safety practices are being used.
- Program provides nutritious food and/or snacks or, at the very least, provides information to parents that promote healthy food choices.
- Program accommodates children with special diets and food preferences.
- Teaching/Caregiving staff, considered as part of the adult: child ratio, are certified in the Red Cross Infant/Child CPR and First Aid.
- Program provides and maintains current information on necessary child health screenings.



#### Safe, Healthy Learning Environments

		Meas	ures	Documentation	Accred	itation
Level	Standard	Required Observation Measure	Additonal Tools for Program Development	Required Documentation	Head Start Program Performace Standards & Act(2007)	Accrditation Standards NAEYC NECPA
Level 1	Early Head Start, Head Start and Center-based sites have a Department of Children and Families (DCF) License for one year. School-based sites have appropriate Department of Education (DOE) plan approval.			License in good standing or program meets EEC Licensing Standards (for non-licensable and license exempt programs).	1304.53(a)(6)	NAEYC: Leadership & Management  NECPA: Program Administration & Staff Relations
Level 2	Early Head Start, Head Start and Center-based sites have a quality improvement plan based on findings from their Grow NJ Kids Self Assessment.  Program demonstrates healthy, safe and clean indoor and outdoor learning environments.	ITERS-R and /or ECERS-R self assessed score average of 3 with no single item below 2.  Grow NJ Kids Self Assessment using the results to develop a program improvement plan describing how the program plans to move to the next QRIS level.	CLASS self assessed score of 2 or higher on the dimensions of Positive Climate and Teacher Sensitivity, and a score of 2 or lower on the dimension of Negative Climate.  Let's Move! Child Care Checklist Quiz.	Grow NJ Kids Self Assessment And Quality Improvement Plan Formal Professional Development as indicated by Registry		
Level 3	Must meet all Step 2 criteria.  Program conducts daily health and safety checks on playgrounds and has a system to identify/address health and safety concerns in and around the building.  Programs serving infants and toddlers must have a policy that supports breastfeeding friendly principles, including accepting and storing breast milk and providing a comfortable place for lactating mothers.	ITERS-R and/or ECERS-R reliable rater score average of 4 with no single item below 3.  CLASS reliable rater score of 3 or higher across all domains: Emotional Support, Classroom Organization and Instructional Support. Note: In the dimension of Negative Climate, a score of 2 or less.		ITERS-R/ECERS-R Protocol And/Or CLASS Protocol Program health/safety checklist Breastfeeding Policy Formal professional development as indicated by Registry	1304.53(a)(10)(viii) 1304.40(C)(3) 1304.23(e)(2)	NECPA: School/Center Building, Supplies, Equipment & Transportation  NECPA:Health Protection & Promotion  NAEYC: Health



		Meas	ures	Documentation	Accred	litation
Level	Standard	Required Observation Measure	Additonal Tools for Program Development	Required Documentation	Head Start Program Performace Standards & Act(2007)	Accrditation Standards NAEYC NECPA
Level 3	Program has a written policy ensuring nutritious meals and snacks are promoted and/or provided as defined by United States Department of Agriculture (USDA) guidelines and is respectful of religious and dietary restrictions.			Written policy on food service. Including program adherence to religious and dietary restrictions. Sample Menus	1304.23(b)(1)	NAEYC: Health
	Staff are trained to work with children with special diets, allergies and specialized feeding issues.			List of trainings provided to staff on dietary preferences and requirements for children. Including training content and resume and/or credentials of trainer.	1304.23(a)(2) 1304.23(C)(6)	NAEYC: Health  NECPA:Staff-Parent- Community Partnerships
	The program provides family health and safety workshops and/or resources annually in topics that include: preventive health care, mental/behavioral health issues, nutrition and obesity, medication administration policies and procedures, oral health practices, communicable disease prevention.			List of trainings provided to parents with sign in sheets. Information on training content. Resume or credentials of trainer.	1304.23(d) 1304.40(f)(2)(i),(ii) & (iii) Head Start Act Section: 648(3)(B)(xiv)	NECPA:Health Protection & Promotion
Level 4	Must meet all Step 3 criteria.  The program utilizes a health consultant annually to conduct a file audit on children's immunizations, Well Baby Visits, etc.  The program has a system for daily age-appropriate oral health care for all children.	ITERS-R and/or ECERS-R reliable rater score average of 5 with no single item below 4.  CLASS reliable rater score of 4 or higher across all domains: Emotional Support, Classroom Organization and Instructional		ITERS-R/ECERS-R Protocol  CLASS Protocol  Report/Communication to parents by program about health and wellness checks.  Daily schedule and/or program plan	1304(a)(1)(ii) 1304.20(a)(1)(ii)(A), (B) & (C) 1304.52(d)(2) 1304.23(b)(3) 1304.20(c)(3)(i) & (ii)	NECPA:Health Protection & Promotion
		Support. Note: In the dimension		Evidence that playgrounds and equipment are inspected annually.	1304.53(a)(10)	NAEYC 9.B.07

#### Safe, Healthy Learning Environments

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Level	Standard	Required Observation Measure	Additonal Tools for Program Development	Required Documentation	Head Start Program Performace Standards & Act(2007)	Accrditation Standards NAEYC NECPA
Level 4	Program maintains one teacher or teacher assistant in each room has a pediatric First Aid & CPR Certificate.	of Negative Climate, a score of 2 or less.		Including appropriateness of equipment for age group.		
	The program demonstrates that playgrounds are inspected annually by a qualified professional to assure that play equipment is safe and accommodates abilities, needs and interest of each age group served.	Curriculum Implementation Check- list/ Fidelity Assessment.				NECPA:Health Protection & Promotion
Level 5	Must meet all Step 4 criteria.  Program, with parental consent, provides (directly or through collaboration) vision, hearing and dental screenings, and shares results with families.  All teaching staff, identified as part of the adult:child ratio, have a Certificate of Completion in Pediatric First Aid and Cardio-Pulmonary Resuscitation (CPR).	ITERS-R and/or ECERS-R reliable rater score average of 6 with no single item below 5.	CLASS reliable rater score of 5 or higher across all domains: Emotional Support, Classroom.  Organization and Instructional Support. Note: In the dimension of Negative Climate, a score of 2 or less.	CLASS Protocol CDD of Consent Form  Evidence of health screenings provided to parents/program.  Pediatric First Aid and CPR Certificates  Head Start programs meet all Performance Standards without any deficiencies. State-based preschool programs meet the Elements of High Quality Preschool Programs – New Jersey Administrative Code NJAC 6A:13A. Center-based programs have achieved accreditation from the NAEYC National Accreditation of Programs for Young Children or received	1304.20(b)(1) 1304.22(d)(1) & (2)	NAEYC:Health NECPA:Health Protection & Promotion



#### Safe, Healthy Learning Environments

		Meas	ures	Documentation	Accred	itation
Level	Standard	Required Observation Measure	Additonal Tools for Program Development	Required Documentation	Head Start Program Performace Standards & Act(2007)	Accrditation Standards NAEYC NECPA
Level 5				Curriculum Site-level Certification/Endorsement from the chosen curriculum developer/trainer.  Signed document that the program uses outside consultants with expertise in children's behavior and mental health to provide support and assistance to staff in implementing strategies that support positive relationships/interactions and prevention/intervention techniques.		

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## Curriculum & Learning Environment

research-based curriculum, when used with fidelity, provides a road map for teachers/caregivers to use in their classrooms. Teachers/Caregivers need to be formally trained in the program's chosen curriculum to ensure that the components are effectively being used. Training teachers/caregivers in appropriate assessment, whether through observation or using an assessment tool, is equally as important. Quality programs that implement a chosen curriculum with fidelity typically have the child outcome data to support it.

In this section, the standards focus on quality components in curriculum implementation. Alignment with this section means:

- Teachers/Caregivers have been formally trained in the curriculum used by the program.
- Teachers/Caregivers use a science-based assessment tool that is aligned with the chosen curriculum.

 Teachers/Caregivers use a state approved and/or research-based developmental screening.

• Teachers/Caregivers use information from the environmental rating tool and developmental assessment tool to plan learning experiences, choose materials, and modify the environment in ways that are culturally, linguistically, and developmentally appropriate.

 Teachers/Caregivers use a formal observation tool.





		Meas	sures	Documentation	Accred	itation
Level	Standard	Required Observation Measure	Additonal Tools for Program Development	Required Documentation	Head Start Program Performace Standards & Act(2007)	Accrditation Standards NAEYC NECPA
Level 1	Early Head Start, Head Start and Center-based sites have a Department of Children and Families (DCF) License for one year. School-based sites have appropriate Department of Education (DOE) plan approval.			License in good standing or program meets EEC Licensing Standards (for non-licensable and license exempt programs).	1304.53(a)(6)	NAEYC: Leadership & Management  NECPA: Program Administration & Staff Relations
Level 2	Early Head Start, Head Start and Center-based sites have a quality improvement plan based on findings from their Grow NJ Kids Self Assessment.  Directors/Managers/Teachers demonstrate completion of formal professional development in curricula, screening tools, and formative assessment.	ITERS-R and /or ECERS-R self assessed score average of 3 with no single item below 2.	CLASS self assessed score of 2 or higher on the dimensions of Positive Climate and Teacher Sensitivity, and a score of 2 or lower on the dimension of Negative Climate.  Grow NJ Kids Self Assessment using the results to develop a program improvement plan describing how the program plans to move to the next QRIS level.	Grow NJ Kids Self Assessment And Quality Improvement Plan Formal Professional Development as indicated by Registry		
Level 3	Must meet all Step 2 criteria.  Individual activity plans and/or lesson plans reflect the NJ Birth to Three Standards and/or the NJ Preschool Teaching and Learning Standards based on children's individual differences.  Programs use structured observation tools to focus on curricular areas.  The program uses a research-based assessment tool that	ITERS-R and/or ECERS-R reliable rater score average of 4 with no single item below 3.  CLASS reliable rater score of 3 or higher across all domains: Emotional Support, Classroom Organization and Instructional Support. Note: In the dimension		Director submits a brief description of: a) how curriculum aligns with the NJ Birth to Three Standards and/or the NJ Preschool Teaching and Learning Standards; b)how curriculum is adapted to meet needs of children in the program. (1 – 3 pages, maximum).  Program Lesson Plans  Formal Program Training Plan Structured Observation tools	Head Start Act Section: 641A(g)(2)(A)  Head Start Act Section: 641A(b)(2) 642(f)	



		Meas	ures	Documentation	Accred	litation
Level	Standard	Required Observation Measure	Additonal Tools for Program Development	Required Documentation	Head Start Program Performace Standards & Act(2007)	Accrditation Standards NAEYC NECPA
Level 3	addresses all developmental domains.  NOTE: Developmental assessment must be aligned with program's curriculum.  A state approved developmental screening is used to identify children who may need further evaluation or intervention strategies.  Staff make appropriate modifications and /or accommodations based on findings from screening tools, research-based assessments, and information gathered through observation to address children's specific needs when necessary.  Research-based assessment results are shared with parents/families and used by staff to plan and individualize learning opportunities.	of Negative Climate, a score of 2 or less.		Formative Assessment Protocol  The ESI-R/Brigance/ASQ is used in preschool programs. ASQ or BDI is used in infant and toddler programs.  Description of the type of progress report used and how program and/or teacher share progress reports with parents, at least, 2 times in a 10 month period.  And Description of screening tools, formative assessments, and observation data. Description of how these are used to address children's needs.  And Formal professional development as indicated by Registry	1304.21(c)(2) ACF-PI-HS-11-04 1304.21(a)(2)(ii) 1304.20(e)(2) Head Start Act Section: 642(f)	NAEYC: Assessment of Child Progress  NAEYC: Assessment of Child Progress (Does not specify research-based tool)  NECPA:Curriculum (Does not specify research-based tool)
Level 4	Must meet all Step 3 criteria.  A state approved and/or research-based, developmentally appropriate curriculum is fully implemented.	ITERS-R and/or ECERS-R reliable rater score average of 5 with no single item below 4.		ITERS-R/ECERS-R Protocol  CLASS Protocol	Head Start Act Section: 642(f) ACF-PI-HS-11-04	
	Early learning programs use an additional State approved and/or standardized program observation	CLASS reliable rater score of 4 or higher across all domains:		Program Plans, formal training plans or other evidence of program's use of child data	1304.21(a)(2)(ii)	



		Meas	ures	Documentation	Accred	itation
Level	Standard	Required Observation Measure	Additonal Tools for Program Development	Required Documentation	Head Start Program Performace Standards & Act(2007)	Accrditation Standards NAEYC NECPA
Level 4	instrument to focus on specific instructional supports and interactions and further inform the improvement plan.  Data from developmental screenings, developmental assessments and environmental measures are used to inform program practices, student progress, and professional developmental plans.  Staff use research-based assessment data to inform instruction and determine overall trends in children's development and learning.  The program has documentation of a transition plan for all children. For children who exhibit particular challenges or changes, these are addressed in their individual plans. This information should be shared with the child's next placement.  Program staff demonstrate partnerships and professional relationships with parents/families, agencies, consultants and organizations in the community that further the program's capacity to meet the needs and interests of the children and parents/families that they serve (i.e., advisory council).	Emotional Support, Classroom Organization and Instructional Support. Note: In the dimension of Negative Climate, a score of 2 or less.  Curriculum Implementation Check-list/ Fidelity Assessment.		And Formal professional development as indicated by Registry.  Transition Plan  CSEFEL Assessment Protocol  Memorandum of Understanding (MOU)  Partnership Agreements	ACF-PI-HS-11- 041307.3(b)(2)(i) & (i) 1304.21(c)(2)  Head Start Act Section: 642(f) 1307.3(b)(2)(i) & (i)  1308.4(g) Head Start Act Section: 642A 1304.41(C)(1)	NAEYC: Assessment of Child Progress  NECPA:Curriculum (assessment only)  NAEYC: Assessment of Child Progress  NECPA:Curriculum (No research-based tool)  NAEYC:Community Relationship  NECPA: Staff –Parent-Community Partnerships  NAEYC:Community Partnerships



Level 5  Must meet all Step 4 criteria.  Program provides high quality service delivery.  Early Head Start, Head Start and Center-based sites have received  Development  ITERS-R and/or ECERS-R Protocol  ECERS-R reliable rater score average of 6 with no single item below 5.  Head Start programs meet all Performance Standards without any deficiencies. State-based preschool programs meet the Elements of	Head Start Program Performace Standards & Act(2007) Head Start Act Section:	
Program provides high quality service delivery.  Early Head Start, Head Start and Center-based sites have received federal, national, or state endorsement as a quality early learning and development  ECERS-R reliable rater score average of 6 with no single item below 5.  Head Start programs meet all Performance Standards without any deficiencies. State-based preschool programs meet the Elements of High Quality Preschool Programs – New Jersey Administrative Code NJAC 6A:13A. Center-based		
All staff received orientation and ongoing formal professional development and supervision in how to support positive relationships and interactions.  Staff engage children in meaningful conversations, use open-ended questions and provided opportunities throughout the day to scaffold their language to share ideas, problem solve and have positive peer interactions.  Support.  Note: In the dimension of Negative Climate, a score of 2 or less.  Support.  Note: In the dimension of Negative Climate, a score of 2 or less.  Support.  Note: In the dimension of Negative Climate, a score of 2 or less.  Support.  Note: In the dimension of Negative Climate, a score of 2 or less.  Support.  Note: In the dimension of Negative Climate, a score of 2 or less.  Support.  Note: In the dimension of Negative Climate, a score of 2 or less.  Support.  Note: In the dimension of Negative Climate, a score of 2 or less.  Support.  Note: In the dimension of Negative Climate, a score of 2 or less.  Support.  Note: In the dimension of Negative Climate, a score of 2 or less.  Support.  Note: In the dimension of Negative Climate, a score of 2 or less.  Support.  Note: In the dimension of Negative Climate, a score of 2 or less.  Support.  Note: In the dimension of Negative Climate, a score of 2 or less.  Support.  Note: In the dimension of Negative Climate, a score of 2 or less.  Support.  Note: In the dimension of Negative Climate, a score of 2 or less.  Support.  Note: In the dimension of Negative Climate, a score of 2 or less.  Support.  Note: In the dimension of Negative Climate, a score of 2 or less.  Support.  Note: In the dimension of Negative Climate, a score of 2 or less.  Support.  Note: In the dimension of Negative Climate, a score of 2 or less.  Curriculum Site-level  Curriculum Stevel Curriculum  Curriculum Stevel Curriculum	Head Start Child Development & Early Learning Framework Head Start Act Section:	NAEYC: Leadership & Management Standard NECPA: Program Administration & Staff Relations NAEYC: Teaching Standard NECPA: Developmental Program  NAEYC: Teaching Standard NECPA: Developmental Program

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# Family and Community Engagement

hildren develop in the context of their families. For some children, the term "family" includes a large number of people and for other children, family consists of a much smaller group. In either scenario, family and community have significant influences on young children through cultural background and local values. Each community is unique and filled with many different cultures, religions, and languages. In order to support children to the fullest extent, their family and community need to be involved in the program design and implementation. Programs can provide children with quality learning experiences by connecting local values in their program design. The supports that families rely upon must be considered as a vital piece in the effort to provide quality experiences to young children.

In this section, the standards focus on family and community engagement. Alignment with this section means:

- Program utilizes parents/families to provide feedback on recruitment strategies, enrollment practices, curriculum selection, cultural and linguistic practices, etc.
- Program allows parents/families to ascertain topics for parent meetings, trainings, events, etc.

 Program provides opportunities for parents to have input in meaningful decision making of the program.

- Program provides leadership and advocacy training to parents.
- Program provides an environment that is warm and inviting to parents.





		Meas	ures	Documentation	Accred	litation
Level	Standard	Required Observation Measure	Additonal Tools for Program Development	Required Documentation	Head Start Program Performace Standards & Act(2007)	Accrditation Standards NAEYC NECPA
Level 1	Early Head Start, Head Start and Center-based sites have a Department of Children and Families (DCF) License for one year. School-based sites have appropriate Department of Education (DOE) plan approval.			License in good standing or program meets EEC Licensing Standards (for non-licensable and license exempt programs).	1304.53(a)(6)	NAEYC: Leadership & Management  NECPA: Program Administration & Staff Relations
Level 2	Early Head Start, Head Start and Center-based sites use the Strengthening Families Self-Assessment to inform their improvement plan in the area of family and community engagement.	Strengthening Families Self Assessment tool.		Quality Improvement Plan  Formal Professional Development as indicated by Registry		
Level 3	Must meet all Step 2 criteria.  Program asks all newly enrolled families to complete the Strengthening Families Protective Factor Surveysurvey results are tallied, summarized, and aggregated to inform program policies and procedures regarding parents/families.			Strengthening Families Protective Factor Survey		
	Program establishes a parent/family group to engage enrolled families and support their participation in the education of their children. The group meets at least two times per year, and provides input and advise on the center's SF Improvement Plan; reviews center policies, procedures and practices; strengthens parent-staff communication, and the like.			Strengthening Families Improvement Plan  Parent/Family Group Rooster and/or Group Sign –in sheet	1304.50(b)(1) – (b)(7) 1304.50(e)(1),(2) & (3)	



		Meas	ures	Documentation	Accred	litation
Level	Standard	Required Observation Measure	Additonal Tools for Program Development	Required Documentation	Head Start Program Performace Standards & Act(2007)	Accrditation Standards NAEYC NECPA
Level 3	Program promotes multicultural learning opportunities by requesting that participating parents/family members share examples of their cultural practices (books, food, music, clothing, etc.) in parent meetings, as well as in their child's classroom.			Parent Handbook, fliers, pictures, lesson plans	Head Start Multicultural Prinicples 1304.40(a)(5)	NECPA: Staff-Parent- Community Partnerships
	Program holds at least two family education workshops per year on topics such as: early literacy, positive parent-child interactions, cultural awareness, developmental issues, and/or other topics that address the needs and interests of families. Whenever possible, sessions are delivered in the languages of the participants or translators/interpreters are available.			Parent Handbook, Fliers, Attendance sign-in sheet, Pictures, Video	1304.40(d)(1) 1304.40(e)(3)	NAEYC: Families
	The program encourages parents/families to visit and participate in center activities during the school day and/or for special after hours meetings and events.			Parent Handbook	1304.40(d)(2)	Standard  NECPA: Staff-Parent- Community Partnerships
	Program offers a home visit to all enrolled families and completes visits for at least 25% of families. Home visits are conducted using standard guidelines and provide an opportunity to observe the child in his/her natural environment; and provide follow-up about parent-child interaction, child development, play and learning activities, early literacy, etc.			Parent Handbook Home Visit Report Letter to parent explaining/scheduling home visit  Parent Handbook Membership List	1304.40(e)(5) 1306.32(b)(8)	



		Meas	sures	Documentation	Accred	itation
Level	Standard	Required Observation Measure	Additonal Tools for Program Development	Required Documentation	Head Start Program Performace Standards & Act(2007)	Accrditation Standards NAEYC NECPA
Level 3	Program identifies at least one parent to participate in and represent the center on a local or regional community advisory council (i.e. this could be the County Council for Young Children).				1304.50(a)(1)	
Level 4	Must meet all Step 3 criteria.  Program reviews and updates the SF Self-Assessment and SF Improvement Plan annually, and continues to demonstrate success in integrating the seven core strategies into the work of the center.			Director submits a brief description of continuous improvement process with Strengthening Families documents.	1304.51(i)(1)	
	Program has an active parent/family group that meets at least three times per year, and provides input and advise on the center's SF Improvment Plan; reviews center policies, procedures and practices; strengthens parent-staff communication, and the like.			Parent Handbook Meeting Minutes	1304.50(a)(1)	
	Through this council, parents/families have opportunities to participate in leadership development, decision making and are supported to become advocates for their children's early learning and development.			List of members Parent Handbook	1304.50(a)(1)	
	Program staff use a variety of methods to communicate with parents/families about the curriculum objectives, including			Program Plans Parent Handbook Other evidence of communications: fliers, letters, etc.	Head Start National Parent, Family & Community Engagement Framework	NAEYC: Families Standard NECPA: Staff-Parent- Community Partnerships



		Meas	sures	Documentation	Accreditation	
Level	Standard	Required Observation Measure	Additonal Tools for Program Development	Required Documentation	Head Start Program Performace Standards & Act(2007)	Accrditation Standards NAEYC NECPA
Level 4	educational goals and effective strategies that can be used by parents/families to promote their children's learning. FES, EDLS Comment: Communication between teacher and family will help develop school readiness goals. Individual children should have school readiness goals developed by parents and teachers.  Program offers at least two home visits to all enrolled families and completes two visits for at least 60% of families. Similar to Level 3, home visits follow standard guidelines and provide an opportunity to observe the child in his/her natural environment; and provide follow-up about parent-child interaction, child development, play and learning activities, early literacy, etc.			Parent Handbook Membership List	1304.21(a)(2)(iii)  1306.32(b)(8)	
	parents to participate in and represent the center on a local or regional community advisory council (i.e. this could be the County Council for Young Children).					
Level 5	Must meet all Step 4 criteria.  Programs are fully integrating the SF principles and seven core strategies into the work of the center.			Programs have several options for meeting the standards for this level:  a) Head Start programs meet all Performance Indicators without any deficiencies.  b) State-based preschool programs meet the Elements of High Quality Preschool Programs–NJ.		



		Measures		Documentation	Accreditation	
Level	Standard	Required Observation Measure	Additonal Tools for Program Development	Required Documentation	Head Start Program Performace Standards & Act(2007)	Accrditation Standards NAEYC NECPA
Level 5	Program staff, families and leadership are fully collaborating with community partners to create a supportive system that responds to parent/family needs, culture, and goals.			Administrative Code NJAC 6A:13A. c) Center-based programs have achieved accreditation from the NAEYC (National Accreditation of Programs for Young Children or NECPA (National Early Childhood Programs Accreditation National Accreditation or received Curriculum Site-level Certification/Endorsement from the chosen curriculum developer/trainer.	1304.50(a)(1)	

Workforce/ Professional Development n order to provide quality learning experiences to young children, a knowledgeable and skillful workforce is essential. Teachers/Caregivers must thoroughly understand child development and developmentally appropriate practices with young children, including culturally and linguistically appropriate practices. For example, teachers/caregivers must know how to use findings from an assessment tool to create lesson plans that directly support developmental needs and build upon developmental strengths of the children. Teachers/Caregivers must be able to take an individualistic approach to instruction to fully support children's learning experiences.

Effective professional development must provide staff with quality learning opportunities, similar to the quality learning that is provided for children. Training plans and In-Service opportunities should be created using the identified needs and strengths of the staff coupled with the goals of the program/agency. Typically, staff who participate in designing their own training plans are more effective. A competent and prepared workforce is critical to quality programs.

In this section, the standards focus on the early childhood workforce and professional development including supervision, training and technical assistance. Alignment with this section means:

• Employees are members of NJ's Workforce registry for early childhood professionals.

• Employees receive training in the program's curriculum of choice.

• Employees receive training in the aligned developmental assessment and screening tool.

- Teachers/Caregivers plan using information from child observations, developmental assessment findings, and parent input.
- Supervisors of teachers/caregivers, including Mentor Teachers and Coaches, receive training to build on the skills needed to provide quality teaching and learning experiences.
- Teachers/Caregivers receive annual performance evaluations that require input from the staff.
- Teachers/Caregivers, especially those teaching/providing care for the same age group, have the opportunity to plan together.



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Level	Standard	Required Observation Measure	Additonal Tools for Program Development	Required Documentation	Head Start Program Performace Standards & Act(2007)	Accrditation Standards NAEYC NECPA
Level 1	Early Head Start, Head Start and Center-based sites have a Department of Children and Families (DCF) License for one year. School-based sites have appropriate Department of Education (DOE) plan approval.			License in good standing or program meets EEC Licensing Standards (for non-licensable and license exempt programs).	1304.53(a)(6)	NAEYC: Leadership & Management  NECPA: Program Administration & Staff Relations
Level 2	Must meet all Step 1 criteria.  Early Head Start, Head Start and Center-based sites have a quality improvement plan based on findings from their Grow NJ Kids Self Assessment.	ITERS-R and /or ECERS-R self assessed score average of 3 with no single item below 3.  Grow NJ Kids Self Assessment using the results to develop a program improvement plan describing how the program plans to move to the next QRIS level.	CLASS self assessed score of 2 or higher on the dimensions of Positive Climate and Teacher Sensitivity, and a score of 2 or lower on the dimension of Negative Climate.	Grow NJ Kids Self Assessment And Quality Improvement Plan Formal Professional Development as indicated by Registry		
Level 3	Must meet all Step 2 criteria.  All Early Head Start, Head Start, Center and School-based program staff are enrolled in the Workforce Registry.  All teaching staff and administrators/directors have received training from the curriculum developer/trainer in the selected curriculum.  Teaching staff have received professional development in the selected formative assessment, including child observation skills, developmental benchmarks and recording information.	ITERS-R and/or ECERS-R reliable rater score average of 4 with no single item below 3.  CLASS reliable rater score of 3 or higher across all domains: Emotional Support, Classroom Organization and Instructional Support. Note: In the dimension of Negative Climate, a score of 2 or less.		Formal professional development as indicated by Registry  And/or  Program Professional Development Plan	1304.52(k)(2)-(3) 1304.52(k)(2)-(3)	



		Meas	ures	Documentation	Accreditation	
Level	Standard	Required Observation Measure	Additonal Tools for Program Development	Required Documentation	Head Start Program Performace Standards & Act(2007)	Accrditation Standards NAEYC NECPA
Level 3	Directors/Supervisors have received training in evaluating and observing teachers both formally and informally.  All teaching staff receive an annual written performance evaluation, conducted by their supervisor, which includes a self-assessment and an individualized professional improvement plan.			List of program trainings including training content and trainer resume/professional background.  Letter from director explaining process for developing the professional development plan.  Formal professional development as indicated by Registry  Or  Letter from Director identifying training date, content and trainer. Including, trainer resume/formal professional background, if not in the Registry.  Sample performance evaluation	1304.52(i)	NAEYC: Leadership & Management  NECPA: Program Administration & Staff Relations
Level 4	Must meet all Step 3 criteria.	ITERS-R and/or ECERS-R reliable rater		and individual professional improvement plan.  ITERS-R/ECERS-R Protocol		
	Programs provide and/or make the following trainings available to staff: supporting children with special needs, supporting English language learners, cultural competence and transitions.	score average of 5 with no single item below 4.  CLASS reliable rater score of 4 or higher		Certificate of Completion from The Pyramid Model (CSEFEL) and the Strengthening Families Protective Factors training. CLASS Protocol	Head Start Act Section 648	
	Differentiated training is provided based on the experience and needs of the educational staff (i.e., new teachers and assistants are provided with initial curriculum training).	across all domains: Emotional Support, Classroom Organization and Instructional Support. Note: In the dimension		Formal professional development as indicated by Registry Individual Professional Development Plan		NAEYC: Leadership & Management

#### Workforce/Professional Development

		Meas	sures	Documentation	Accreditation	
Level	Standard	Required Observation Measure	Additonal Tools for Program Development	Required Documentation	Head Start Program Performace Standards & Act(2007)	Accrditation Standards NAEYC NECPA
Level 4	The professional development plan includes the use of a curriculum implementation or fidelity checklist/instrument to ensure implementation of the curriculum.	of Negative Climate, a score of 2 or less.		Copy of curriculum implementation/fidelity checklist/instrument.		
	Teachers have planned opportunities to share collected child anecdotes and work samples with each other to improve and maintain their reliable use of the adaptive formative assessment.	Curriculum Implementation Check-list/ Fidelity Assessment.		Schedule of structured planning times.		NAEYC: Leadership & Management
	Administrator/Director analyze data generated from staff's professional development needs surveys, and child and classroom data to inform the professional development plan.			Program Professional Development Plan.	Head Start Act Section: 642(f)	NAEYC: Leadership & Management  NECPA: Leadership & Management
	The program has an advisory group that includes community			Agenda from curriculum planning meetings.	1304.41(b)	Wanagonion
	stakeholders who provide input and feedback for the purpose of continuous program improvement.			Administrator/Director meeting agendas.	1304.52(i)	
	Administrators/directors participate in professional development activities based on identified areas			List of advisory group members and their community association.  Program Plan		
	of professional growth.			Administrator/Director		
	The administrator/director demonstrates membership in, at least, one early childhood professional organization.			Individual Professional Development Plan		
	Directors/Supervisors provide aggregated classroom and child data to teachers to collaboratively			Membership card or certificate	Head Start School Readiness Plan	

		Meas	ures	Documentation	Accred	Accreditation	
Level	Standard	Required Observation Measure	Additonal Tools for Program Development	Required Documentation	Head Start Program Performace Standards & Act(2007)	Accrditation Standards NAEYC NECPA	
	develop a plan to improve program quality in specific areas.  Based on trends reflected in child and classroom data (i.e., missing or low performance areas), the professional development plan is adjusted to strengthen teaching practices in those areas.  Non-instructional staff, such as lunch assistants, bus drivers, and specialists, receive information about developmentally appropriate practices, diversity and receive an overview of the age-appropriate standards, and adult-child interactions.			Letter from director explaining their process for developing the program professional development plan.  Training Agenda with content and trainer resume/formal professional background.	1304.23(b)(4) Head Start Transportation Regulations		
Level 5	Must meet all Step 4 criteria.  The administrator/director is an active participant in, at least, one professional early childhood association (e.g., attends conferences, conducts presentations, or participates in advocacy activities within the past two years).	ITERS-R and/or ECERS-R reliable rater score average of 6 with no single item below 5.  CLASS reliable rater score of 5 or higher across all domains: Emotional Support, Classroom Organization and Instructional Support. Note: In the dimension of Negative Climate, a score of 1.		ITERS-R/ECERS-R Protocol  CLASS Protocol  Professional organization membership card/certificate  Early Head Start and Head Start programs meet all Performance Standards without any deficiencies. State-based preschool programs meet the Elements of High Quality Preschool Programs – New Jersey Administrative Code NJAC 6A:13A. Center-based programs have achieved accreditation from the NAEYC National Accreditation of Programs for Young Children or received Curriculum Site-level Certification/Endorsement from the chosen curriculum developer/ trainer.			

# 5

Administration and Management

uality administrators and managers are needed to provide the necessary structure for a program to be effective. A purposeful program design will allow the staff and children to reach their full potential. Quality administrators design the program to provide appropriate training opportunities to staff, promote joint planning sessions, effectively involve families and the local community in program activities, and create a welcoming environment for all.

In this section, the standards focus on the administration and management of quality programs. Alignment with this section means:

 Program utilizes the input of community stakeholders to make decisions about program operations.

 Program has a governance body/bodies that is reflective of the community, both inside the program and outside.

• Program has effective business systems that are fully implemented.

- Program has a written program operations plan.
- Program provides some form of benefit plan to staff.
- Program provides an annual report to its constituency and funders.



		Meas	ures	Documentation	Accred	itation
Level	Standard	Required Observation Measure	Additonal Tools for Program Development	Required Documentation	Head Start Program Performace Standards & Act(2007)	Accrditation Standards NAEYC NECPA
Level 1	Early Head Start, Head Start and Center-based sites have a Department of Children and Families (DCF) License for one year. School-based sites have appropriate Department of Education (DOE) plan approval.	ITERS-R and /or ECERS-	Drawaga	License in good standing or program meets EEC Licensing Standards (for non-licensable and license exempt programs).		NAEYC: Leadership & Management NECPA: Program Administration & Staff Relations
Level 2	Must meet all Step 1 criteria.  Early Head Start, Head Start and Center-based sites have a quality improvement plan based on findings from their Grow NJ Kids Self Assessment.	R self assessed score average of 3 with no single item below 3.  Grow NJ Kids Self Assessment using the results to develop a program improvement plan describing how the program plans to move to the next QRIS level.  Written business plan that includes an annual operating budget that is used to guide planning, set goals, and make decisions.  Copy of admissions policy that clearly states the program's non-discrimination policy (e.g., a statement that the program recruits and encourages the enrollment of children and families who: represent diverse backgrounds, Multi-lingual children and families and children with special needs and their families.)	Program Administration Scale (PAS) minimum self- assessed score of 3.  Document signed by program administrator that program updates are provided at least quarterly to staff and families in their primary, or preferred, language to the extent appropriate and possible.  Description of program policies that support teacher retention.	Grow NJ Kids Self Assessment And Quality Improvement Plan Formal Professional Development as indicated by Registry.	1304.51(a)(1)(i)-(iii) 1304.52(h)(1) 1304.52(h)(1)	NAEYC: Leadership & Management  NECPA: Program Administration & Staff Relations

		Meas	ures	Documentation	Accreditation	
Level	Standard	Required Observation Measure	Additonal Tools for Program Development	Required Documentation	Head Start Program Performace Standards & Act(2007)	Accrditation Standards NAEYC NECPA
Level 3	Must meet all Step 2 criteria.  Governance Programs led or governed by a board of directors, board of education, advisory council or other similar group, have written policies defining their roles and responsibilities.		Program Administration Scale (PAS) minimum self- assessed score of 4 or higher.	Bylaws Standard Operating Procedures (SOPs)	1304.50(a)(1)	NAEYC: Leadership & Management
	Fiscal Operations Financial policies procedures are established based on professional accounting standards.  Program Operations The program has a marketing plan to maximize full enrollment.			Program Plans SOPs Document that states program's financial operations procedures.  Marketing Plan	1304.52(d)(8) 1301.12 1301.13 1304.51(h)(1) 1304.51(h)(2)	NAEYC: Leadership & Management
	The program has a projected one- year operating budget, including a statement of income and expenditures.  The program analyzes and uses the data from the feedback surveys to continuously inform the program			Budget and statement	1304.50 Governance and Management Responsibilities Chart Head Start Act Section: 647 Records & Audits	NAEYC: Leadership & Management (Program Improvement)  NECPA: Program Evaluation (Program Improvement)
	improvement plan and annual budget.  The program tracks and monitors absences of individual children and contacts families when children are absent more than 20% in a month.  The program has a quarterly review conducted of the accounting records by an independent party who has accounting or bookkeeping expertise.			Document signed by Director indicating continuous improvement process.  Program Plans Parent Handbook or Description of how program addresses absences.	Head Start School Readiness Process 1304.51(i)(2) 1304.51(h)(1)-(2) 1304.51(g) 1304.51(d)	

		Meas	ures	Documentation	Accred	litation
Level	Standard	Required Observation Measure	Additonal Tools for Program Development	Required Documentation	Head Start Program Performace Standards & Act(2007)	Accrditation Standards NAEYC NECPA
Level 3	The program director, staff and family input is solicited on an annual basis to evaluate the program.  Results from annual staff and family input are used to develop/inform a comprehensive written program improvement plan.  The program tracks and monitors teacher turn over and has a plan for addressing turn over.  Supervision  Program uses at least 3 types of internal communication to inform staff of program activities, policies, etc.  Staff receive at least one benefit (paid vacation time, sick time, health insurance, tuition/PD reimbursement or retirement plan option).  Staff are given feedback that provide examples of best practice at least monthly.  The program has a system to support the career development of staff through a career ladder (e.g., regularly scheduled time to meet with a supervisor or mentor to monitor			Document signed by program administrator indicating that provider consults with an independent third party who has expertise in accounting or bookkeeping expertise.  Results from tallied input and Program Plan  Description of system for tracking teacher turn-over and plan for addressing teacher turnover.  Notices Newsletters Emails  Employee Handbook  Minutes Supervisor Notes	1304.51(i)(1)  1304.50(d)(1)(viii)  1304.51(a)(1)(i)-(iii) 1304.50(d)(1)(iii)  1304.51(e)	NAEYC: Leadership & Management  NECPA: Program Evaluation  NECPA: Program Administration & Staff Relations  NAEYC: Leadership & Management  NECPA: Program Administration & Staff Relations  NAEYC: Leadership & Management  NECPA: Program Administration & Staff Relations
	progress towards career goals).  Staff salary scales reflect the educational levels, experience			Individual Professional Development Plan Minutes	1304.52(a)(2)(i)	



		Meas	sures	Documentation	Accred	litation
Level	Standard	Required Observation Measure	Additonal Tools for Program Development	Required Documentation	Head Start Program Performace Standards & Act(2007)	Accrditation Standards NAEYC NECPA
Level 3	and performance levels, as determined by the annual evaluation of the staff members, and is comparable with the current wage level of others in the community with the same levels of education. The program has established an advisory council which includes appropriate and diverse community representatives who meet regularly to assist with program improvement, quality, and fiscal soundness.			Salary Survey Minutes Roster of Advisory Members with associations	Head Start Act Section: 653 Comparability of Wages 1304.50(c)&(d) 1304.50(d)(1)(ii)	
Level 4	Must meet all Step 3 criteria.  Governance The program has established an advisory council which includes appropriate and diverse community representatives who meet regularly to assist with program improvement, quality, and fiscal soundness.  The program has a strategic or business plan that is reviewed and updated, at a minimum, every 3 years.	ITERS-R and/or ECERS-R reliable rater score average of 6 with no single item below 5.	Program Administration Scale (PAS) score self- assessed of 5.	Bylaws Standard Operating Procedures (SOPs) Roster of members with affiliations Generated report	1304.50(b)(1)-(b)(7) 1304.50(g)(1)&(2) 1304.51(a)(1)(i)-(iii)	NAEYC: Leadership & Management (No timeframe)
	Program Operations  The program staff and governing board are involved in the development of the business plan.  Program has a system of technology that allows for data			Business Plan	1304.51(a)(2) 1304.51(d) 1304.51(h)(1)	NAEYC: Leadership & Management



		Meas	ures	Documentation	Accreditation	
Level	Standard	Required Observation Measure	Additonal Tools for Program Development	Required Documentation	Head Start Program Performace Standards & Act(2007)	Accrditation Standards NAEYC NECPA
Level 4	collection and tracking program information.  Program shares the results of the program quality rating with the families, staff, governing board and funders.  Fiscal Operations The program's financial system includes an annual budget and an annual report that is disseminated to parents/families, community partners, and funders.  The program's fiscal specialist or designee analyzes financial statements and creates quarterly reports to ensure fiscal integrity and inform the business plan.  The program has an internal and external annual audit.  An outside audit is conducted annually by a certified public accountant.  Supervision The program offers a benefit			Automated reports on: children's Well Baby Check ups/Annual Physicals absenteeism, results from developmental screenings, results from health screenings, staff qualifications, professional development and financial record keeping.  Annual Report  Quarterly reports  Audit Report Annual Report  Signed contract with outside CPA	1304.51(h)(1) 1304.51(h)(2) 1304.51(h)(1) 1301.12 1304.51(h)(2)	NAEYC: Leadership & Management  NECPA: Program Administration & Staff Relations  NAEYC: Leadership & Management  NAEYC: Leadership & Management
	package that includes vacation, sick time, and health insurance.			Employee Handbook	1301.12	NECPA: Program Administration & Staff Relations
	The program provides staff with ongoing mentoring that includes demonstration of best practices			Employee Handbook  Mentor's Report  Program Plan	1301.12	



		Meas	sures	Documentation	Accreditation	
Level	Standard	Required Observation Measure	Additonal Tools for Program Development	Required Documentation	Head Start Program Performace Standards & Act(2007)	Accrditation Standards NAEYC NECPA
Level 4	on a monthly basis.  The program demonstrates systematic opportunities for teachers to engage in reflective teaching practices through the use of peer groups, coaches and/or mentors.  The program has an incentive program that rewards each educator that achieves the next step on the NJ Registry Career Ladder.			Description of opportunities for teaching staff to engage in reflective teaching practices, peer group coaching and mentoring and Minutes.  Employee Handbook		NECPA: Program Administration & Staff Relations
Level 5	Must meet all Step 4 criteria.  Early Head Start and Head Start programs meet all Performance Standards without any deficiencies. State-based preschool programs meet the Elements of High Quality Preschool Programs – New Jersey Administrative Code NJAC 6A:13A. Center-based programs have achieved accreditation from the NAEYC National Accreditation of Programs for Young Children or received Curriculum Site-level Certification/Endorsement from the chosen curriculum developer/trainer.	ITERS-R and/or ECERS-R reliable rater score average of 6 with no single item below 5.	Program Administration Scale (PAS) score self- assessed of 6.	Employee Hailubook		

New Jersey Department of Children & Families
New Jersey Department of Human Services
New Jersey Department of Education
New Jersey Department of Health
New Jersey Head Start Collaboration Office

